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I. Introduction

- 1.1. Days for Girls Australia Ltd (DfGAL) is committed to fostering a culture of legal, ethical, and moral behaviour and exemplary corporate governance.
- 1.2. DfGAL recognises the value of transparency and accountability in its administrative and management practices and encourages the reporting of any matters which may be considered unethical, illegal or an act of serious wrongdoing, (“Reportable Conduct”)
- 1.3. DfGAL provides protections and measures so that those persons who make a report may do so confidentially and without fear of intimidation, disadvantage or reprisal.
- 1.4. This Whistleblower Policy and Procedure has been developed so that people can raise concerns regarding situations where they believe that DfGAL or anybody connected with DfGAL has acted in a way that constitutes serious wrongdoing, including unethical, illegal, corrupt, or other inappropriate conduct, as set out below.

2. Purpose

This Policy aims to:

- a) encourage a person to report improper conduct in good faith if they know or have reasonable grounds to suspect such conduct
- b) provide a mechanism to report misconduct or dishonest or illegal activity that has occurred or is suspected within the DfGAL
- c) enable DfGAL to deal with reports from whistleblowers in a way that will protect the identity of the whistleblower and provide for secure storage of the information
- d) ensure that any Reportable Conduct is identified and dealt with appropriately
- e) ensure that individuals who disclose wrongdoing can do so safely, securely and with confidence that they will be protected and supported, and

- g) help to ensure that the organisation maintains the highest standards of ethical behaviour and integrity.

3. Scope

- 3.1. This policy applies to personnel, volunteers, suppliers, and consultants. Within this policy all of these people are represented by the term personnel.
- 3.2. Although they are under no obligation to do so, any associate, family member or dependent of any person in the above groups of people may also speak up. If they do choose to speak up in line with this Policy, we will extend to them the relevant rights and protections under this Policy.

4. Principles

- 4.1. **Higher standard** – This Policy is designed to comply with DfGAL's legal obligations. If anything in this Policy is inconsistent with any law imposed on DfGAL, that legal obligation or the “higher standard” will prevail over this Policy.
- 4.2. **Speak up and report it!** – We encourage personnel to report any concerns in line with our policies and procedures.
- 4.3. **Our expectations of personnel** – DfGAL expects personnel to act honestly and ethically, and to make any report on reasonable grounds.
- 4.4. **Our responsibility to Whistleblowers** – Our obligations to personnel are spelled out in this Policy, but in particular in Section 6 ‘Protection’.
- 4.5. **Confidentiality and consent** – We will maintain confidentiality of all reports and protect the identity of reporters to the fullest extent possible. While DfGAL encourages Whistleblowers to identify themselves, to the DfGAL Chair or COO you may opt to report your concerns anonymously.

5. Reportable Conduct

5.1. Who can make a report?

- 5.1.1. A Whistleblower is a person who, whether anonymously or not, attempts to report misconduct or dishonest or illegal activity that has occurred in connection with DfGAL, and wishes to avail themselves of protection against reprisal for having made the report.
- 5.1.2. A Whistleblower may be a current or former personnel of DfGAL or have had association with DfGAL currently or in the past.

5.2. What is Reportable Conduct?

- 5.2.1. A person may disclose any information that the person has reasonable grounds to suspect serious wrongdoing, misconduct, or an improper state of affairs or circumstances in relation to DfGAL,

- 5.2.2. Reportable Conduct is any past, present, or likely future activity, behaviour or state of affairs considered to be:
- a) dishonest
 - b) corrupt (including soliciting, accepting, or offering a bribe, or facilitating payments or other such benefits)
 - c) fraudulent
 - d) illegal (including theft, drug sale or use, violence or threatened violence, or property damage)
 - e) in breach of regulation, internal policy or code (such as our Code of Conduct)
 - f) improper conduct relating to accounting, internal controls, compliance, actuarial, audit or other matters of concern to the Whistleblower
 - g) a serious impropriety or an improper state of affairs or circumstances
 - h) endangering health or safety
 - i) damaging or substantially risking damage to the environment
 - j) a serious mismanagement of the DfGAL's resources
 - k) detrimental to DfGAL's financial position or reputation
 - l) maladministration (an act or omission of a serious nature that is negligent, unjust, oppressive, discriminatory or is based on improper motives)
 - m) concealing Reportable Conduct.
- 5.2.3. Reportable Conduct usually relates to the conduct of personnel, but it can also relate to the actions of a third party, such as a funder, customer/client, supplier, or service provider.

5.3. What is not Reportable Conduct?

- 5.3.1. While everybody is encouraged to speak up and report any concerns to DfGAL, not all types of conduct are intended to be covered by this Policy or by the protections under the Corporations Act 2001 (Cth).
- 5.3.2. Personal work-related grievances are those that relate to the discloser's current or former involvement with DfGAL that might have implications for the discloser personally but do not:
- a) Have any other significant implications for the organisation; or
 - b) Relate to any conduct or alleged conduct about a disclosable matter (as set out in 5.2).
- 5.3.3. Personal work-related grievances include grievances such as interpersonal conflicts, decisions about promotions, decisions that do not involve a breach of workplace laws, or terms and conditions of employment.
- 5.3.4. However, personal work-related grievances may be covered by this policy where they include information about misconduct, an allegation that the entity has breached employment or other laws

punishable by imprisonment by a period of 12 months or more, or the grievance includes victimisation due to whistleblowing.

5.4. What information do I need to make a report?

- 5.4.1. To make a protected report you must know of, or have reasonable grounds to suspect the Reportable Conduct.
- 5.4.2. For a report to be investigated, it must contain enough information to form a reasonable basis for investigation. It is important therefore that you provide as much information as possible. This includes any known details about the events underlying the report such as the:
 - a) date
 - b) time
 - c) location
 - d) name of person(s) involved
 - e) possible witnesses to the events
 - f) evidence of the events (e.g. documents, emails).
- 5.4.3. In your report, include any steps you may have already taken to report the matter elsewhere or to resolve the concern.

5.5. How can I make a report?

- 5.5.1. A report must be made to either:
 - a) The COO
 - b) The Board Chair
 - c) A Board Director
 - d) DfGAL's auditor, or a member of the audit team if it involves a financial matter.
- 5.5.2. DfGAL will also protect individuals who have made a report in connection with the organisation:
 - a) To the Australian Securities and Investments Commission (ASIC) or the Australian Prudential Regulation Authority (APRA) or another Commonwealth regulatory body prescribed in legislation;
 - b) To a legal practitioner for the purposes of obtaining legal advice or legal representation about whistleblower protections; or
 - c) That qualifies as an emergency or public interest disclosure under the Corporations Act 2001(Cth). It is important that you understand the criteria for making a public interest or emergency disclosure and you may wish to consult an independent legal adviser before making a public interest or emergency disclosure.
- 5.5.3. While DfGAL encourages you to identify yourself in the report, you may opt to report your concerns anonymously such as by adopting a pseudonym.

6. Protection

6.1. How will I be protected if I speak up about Reportable Conduct?

- 6.1.1. If you have reasonable grounds to suspect Reportable Conduct, even if it turns out your concerns are mistaken, DfGAL will support and protect you and anyone else assisting in the investigation.
- 6.1.2. DfGAL will not tolerate any detriment inflicted on you because you or somebody else has made, or might make, a report of Reportable Conduct. Examples of a detriment include:
- a) retaliation, dismissal, suspension, demotion, or termination of your role;
 - b) bullying, harassment, threats, or intimidation
 - c) discrimination, subject to current or future bias, or derogatory treatment;
 - d) harm or injury;
 - e) damage or threats to your property, business, financial position, or reputation;
 - f) revealing your identity as a Whistleblower without your consent or contrary to law; or
 - g) threatening to carry out any of the above actions.
- 6.1.3. This protection applies regardless of whether any concerns raised in a report are found to be true, provided that you are acting honestly and ethically and made the report on reasonable grounds.
- 6.1.4. This protection also applies to individuals conducting, assisting, or participating in an investigation. You will also be entitled to the protection if you make a report of Reportable Conduct to an external body under this Policy.
- 6.1.5. Anyone found to be victimising or disadvantaging another individual for making a disclosure under this Policy will be disciplined and may be dismissed or subject to criminal or civil penalties.
- 6.1.6. If you believe you have suffered a detriment in violation of this Policy, we encourage you to report this immediately to the COO, Board Chair or a Board Director. Your concerns of being disadvantaged will be treated as a report of Reportable Conduct in line with this Policy.
- 6.1.7. Anyone engaging in detrimental conduct may be subject to serious consequences, including disciplinary action and/or termination of engagements or contracts, as applicable. They may also be subject to civil and criminal penalties.
- 6.1.8. You may also be entitled to the following legal protections for making a report:
- a) protection from civil, criminal, or administrative legal action;
 - b) protection from having to give evidence in legal proceedings; and/or
 - c) compensation or other legal remedy.

6.2. How will DfGAL ensure confidentiality?

- 6.2.1. A discloser can choose to remain anonymous while making a disclosure, over the course of the investigation and after the investigation is finalised. DfGAL will do all it can to protect confidentiality.
- 6.2.2. However, we encourage all individuals to disclose their identity when raising a concern. This will assist us to gather further information on your report. If you choose to disclose your identity, your details will be treated confidentially to the fullest extent possible in connection with the investigation. DfGAL will take measures to protect your identity such as by redacting your personal information, storing your information and disclosure securely, referring to you in a gender-neutral context and only allowing qualified staff to investigate your disclosures.
- 6.2.3. You may choose to report your concerns anonymously. However, if you choose to disclose your identity, your details will be treated confidentially to the fullest extent possible in connection with the investigation, and your identity will not be disclosed unless:
- a) you consent in writing to the disclosure;
 - b) the disclosure is made to ASIC, APRA or the Australian Federal Police (AFP);
 - c) the disclosure is made to a Legal Practitioner for the purpose of obtaining advice;
 - d) the disclosure is authorised under the *Corporations Act 2001* (Cth); and/or
 - e) disclosure is necessary to prevent or lessen a threat to a person's health, safety, or welfare.
- 6.2.4. We encourage all individuals to disclose their identity when raising a concern. This will assist us to gather further information on your report. All information relating to a report of Reportable Conduct will be stored securely and access will be limited to authorised staff.
- 6.2.5. It is illegal for a person to identify a discloser or disclose information that is likely to lead to the identification of the discloser unless an exception above applies. If you feel that your confidentiality has been breached, you can lodge a complaint with a regulator, such as ASIC, APRA or the ATO, for investigation. DfGAL may also take disciplinary action against individuals that breach the confidentiality of a discloser.

6.3. False reports or disclosures

- 6.3.1. Protected disclosures must be made on reasonable grounds. Anyone who knowingly makes a false report/disclosure of Reportable Conduct may be subject to disciplinary action.
- 6.3.2. The disciplinary action will depend on the severity, nature, and circumstance of the false disclosure.

7. Handling and Investigating a Disclosure

- 7.1. Upon receiving a Protected Disclosure, within 10 working days, DfGAL will endeavour to assess the disclosure to determine whether:
 - a) It qualifies for protection; and
 - b) A formal, in-depth investigation is required.
- 7.2. DfGAL will endeavour to provide the discloser with regular updates.
- 7.3. DfGAL may not be able to investigate a disclosure if it is unable to contact the discloser.
- 7.4. DfGAL will handle and investigate disclosures in accordance with the Whistleblowing Procedure below.

8. Monitoring and Assurance

- 8.1. This Policy will be available through links on the Australian Team and Chapters Leaders Handbook, the Board Handbook, DfGI Leadership Room and the DfGAL website.
- 8.2. To ensure effective protection under the Policy, the Board will monitor and review this Policy every two years.

9. Related Documents

- a) Whistleblowing Procedure (included herewith)
- b) DfGAL Child Protection Policy and Procedures Manual and Code of Conduct.

10. Legislation and Industrial Instruments

- a) Corporations Act 2001 (Cth)
- b) Fair Work Act 2009 (Cth)
- c) Fair Work Regulations 2009 (Cth)
- d) Insurance Act 1973
- d) Life Insurance Act 1995
- e) Public Interest Disclosure Act 2013
- f) Superannuation Industry (Supervision) Act 1993
- g) Taxation Administration Act 1953

This Policy and Procedure is not intended to override any industrial instrument, contract, award, or legislation.

Whistleblower Procedure

I. Responsibilities

- 1.1. The Whistleblower Program Team (WP Team), comprised of the COO, Board Chair and delegated Whistleblower Investigator (if not the aforementioned) are responsible for:
 - a) Ensuring personnel are made aware of their rights and responsibilities in relation to whistleblowing
 - b) Assisting in the assessment and oversight of whistleblower reports
 - c) Providing advice and support to reporters
 - d) Maintaining a secure and restricted record of all reports made under this Policy and Procedure
 - e) Arranging role-specific training as and when required
 - f) Receiving whistleblower reports and protecting the interests of reporters
 - g) Determining whether the report falls within the scope of the Policy
 - h) Determining whether and how a report should be investigated
 - j) Appointing a Whistleblowing Investigator where an investigation is deemed appropriate
 - k) Ensuring investigations are conducted in accordance with this Policy
 - l) Ensuring any reports involving a Director or the COO are reported to the Board Chair
 - m) Updating reporters on progress and details of outcomes to the fullest extent possible
 - n) Maintaining to the fullest extent possible confidentiality of the identity of and reports received by reporters
 - o) Immediately reporting concerns in relation to any detrimental conduct to the Board
 - p) Determining the appropriate courses of action to remediate or act on the investigation
 - q) Reporting matters to relevant authorities if necessary
 - r) Making recommendations to prevent future instances of reportable misconduct
 - s) Seeking to ensure the integrity of the Whistleblower Program is maintained.

- 1.2. The Whistleblower Investigator is responsible for:
 - a) Investigating reports in accordance with this Policy and Procedure
 - b) Maintaining to the fullest extent possible confidentiality of the identity of and reports received by reporters
 - c) Gathering evidence and taking steps to protect or preserve evidence

- d) Making findings based on a fair and objective assessment of the evidence gathered during the investigation, and formalising this in a report
 - e) Keeping comprehensive records about the investigation
 - f) Making recommendations to the Board about how to implement the strategy in relation to how reported misconduct can be stopped, prevented and/or mitigated in future
 - g) Reporting back to the COO and Board Chair (as appropriate) on the progress of their investigation 7 days after the report and regularly thereafter
 - h) Complying with the directions of the Board in relation to any further follow up, and reporting action and requirements, including the implementation of any recommendations.
- 1.3. Personnel are responsible for reporting misconduct or dishonest or illegal activity that has occurred or is suspected within DfGAL as quickly as possible, whether anonymously or otherwise.
- 1.3.1.

2. Procedure

2.1. How do I make a report?

- 2.1.1. Whistleblowing protections will only apply to reports of Reportable Conduct made in accordance with this Policy and Procedure.
- 2.1.2. Where you have reasonable grounds to suspect that an individual has engaged in Reportable Conduct, you should report the matter to any person authorised by DfGAL to receive Whistleblower disclosures. Authorised people are the:
 - a) COO
 - b) Board Chair
 - c) Board Director
 - d) Delegated Whistleblower Investigator (if one is appointed).
- 2.1.3. If you are not comfortable or able to report Reportable Conduct internally, you may report it to ASIC.

2.2. How are reports investigated?

- 2.2.1. After receiving your report DfGAL will:
 - a) assess the report of Reportable Conduct
 - b) consider whether there are any conflicts of interest prior to investigating
 - c) determine whether external authorities need to be notified
 - d) determine whether and how to investigate
 - e) appoint a Whistleblower Investigator if appropriate.
- 2.2.2. If an investigation is deemed necessary, it will be conducted fairly, objectively and in a timely manner. The investigation process will vary depending on the nature of the Reportable Conduct and the amount of information provided.

- 2.2.3. Any individuals who are accused of misconduct in a report (a Respondent) will have an opportunity to respond to allegations before any adverse findings are made and before any disciplinary action (if appropriate) is taken.
- 2.2.4. DfGAL may need to speak with a Whistleblower as part of an investigation. If the identity of the Whistleblower is known, DfGAL will endeavour to keep them informed about the status of an investigation.
- 2.2.5. If there is insufficient information to warrant further investigation, or the initial investigation immediately identifies there is no case to answer, the individual who reported the Reportable Conduct will be notified at the earliest possible opportunity.

2.3. Outcome of an investigation

- 2.3.1. At the conclusion of the investigation, a report will be prepared and presented to the Board outlining:
 - a) a finding of all relevant facts
 - b) a determination as to whether the allegation(s) have been substantiated or otherwise
 - c) the action that will be taken, which may include disciplinary action and dismissal.
- 2.3.2. The disciplinary action will be dependent on the severity, nature, and circumstances of the Reportable Conduct.
- 2.3.3. Where possible and appropriate, having regard to DfGAL's privacy and confidentiality obligations, the Whistleblower will be informed of the outcome of any investigation into their concerns.

Authorisation: Approved by Days for Girls Australia Ltd Board on 2024-08-22.